

17 August 1962

MEMORANDUM FOR: Assistant Director for Basic Intelligence  
Assistant Director for Current Intelligence  
Assistant Director for National Estimates  
Assistant Director for Research and Reports

SUBJECT : Feasibility of Merging Research Division/OBI with OCI

1. The ever-growing requirement being placed on us to provide support for counter-insurgency programs has brought into question our present organization for dealing with this and related problems. In OCI we have a group of analysts addressing themselves to the most current aspects of "counter-insurgency" problems, but having at the same time considerable depth and background in the broader, more fundamental problems of countries and areas worldwide. In OBI/Research Division we are building up another group of analysts who are addressing themselves to the longer term aspects of "counter-insurgency" problems, as well as the basic problems of the world. I believe that the establishment of two separate groups to perform such closely related functions is not efficient. Moreover, I believe that an effective merger of these two groups could bring considerable enrichment to the work of both.

2. An intensive study of the feasibility of merging the Research Division with OCI has already been done at my instigation and under my direction. This has convinced me that from an organizational and substantive standpoint such a merger is desirable. What remains is for me to be convinced that it would be feasible from the standpoints of: (a) continuing to support the main work of OBI, the programmed publication of the NIS series; (b) the managerial, organizational considerations within OCI; and (c) the allocation and utilization of the personnel within the two offices. In this latter connection, it is my thought that some savings of manpower can be accomplished through the proposed merger--thus possibly freeing personnel for assignment elsewhere in the DD/I--and the feasibility of this also needs study. Also in this connection ORR should examine whether there are overlap areas in which it might contribute or gain personnel to the advantage of overall capability in this field.

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3. I am therefore appointing a committee, under the chairmanship of [REDACTED] O/DD/I, to survey in detail the feasibility of merging these units and report to me their findings by 4 September. I would like to ask [REDACTED]

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work with [REDACTED] on this problem.

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[REDACTED]  
RAY S. CLINE  
Deputy Director (Intelligence)

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SUBJECT: Concept of OCI/Research Division Merger

1. Under the merger, AD/CI assumes responsibility for basic intelligence production (political, sociological, and non-bloc economic) in addition to current intelligence. The specific NIS units for which AD/CI becomes responsible constitute most of the Political Chapter (V) of the NIS and a substantial part of the General Survey Chapter (I).

2. OCI and the Research Division are similarly organized into area components. The major differences lie in the presence of three divisions under the Sino-Soviet Bloc Area in OCI as against a single Sino-Soviet Branch in the Research Division, and the existence of separate Africa and Middle East branches in the Research Division whereas OCI contains a single Near East-Africa Division. Because of the similarities, no major difficulties are foreseen in joining the analysts of like components into single staffs. The analysts in the Sino-Soviet Branch, Research Division, would divide according to their background and specialty into the General Division and the China and Asia Satellites Division. It is proposed that the Near East-Africa Division be reorganized as two divisions, a Near East Division and an Africa Division.

3. Under this plan, the size of the individual OCI division would be considerably augmented. Using the present OCI and Research Division T/O's and applying them in gross, without allowing for the many refinements and adjustments that will be necessary, the divisional structure would look like this:

Western European  
Latin American  
General  
Military  
China  
Far East  
Near East  
Africa

Present  
OCI

Research  
Division

New  
OCI

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GROUP 1  
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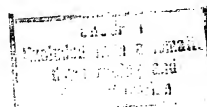
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4. Because of the discrete nature of basic intelligence production in the NIS format, it is proposed that two echelons of direction and review related specifically to the NIS be provided.

a. The first echelon would consist of a senior person in each division charged with assisting the division chief in meeting the basic intelligence production responsibilities of the division. This could be the function of the ~~deputy division chief~~, or *Branch Chief* production assistant for basic intelligence. The grade level of the incumbent should be at least GS-14. His duties would include 1) advising the Chief, NIS Coordination Staff (see below), concerning production accomplishment, personnel availability, and scheduling matters, 2) advising and assisting analysts in all facets of NIS production, and 3) reviewing NIS manuscripts for accuracy, completeness, etc.

b. An NIS Coordination Staff would be established consisting of a chief at the GS-15 level, two senior assistants (GS-14 and GS-13), and a secretary. The Chief, NIS Coordination Staff, would report directly to AD/CI and serve as his representative in all matters related to NIS production, both within OCI and in dealing with OBI and others. He would be responsible for the Office-level review of all basic intelligence production, for submitting completed projects to OBI, and for the maintenance of all files and records concerning the Office's basic intelligence commitments and accomplishments. With an anticipated workload of 190 NIS units each year, the Chief will require two experienced assistants to maintain both the review and recording activities on a highly current basis.

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REASSIGNMENT OF RESEARCH DIVISION PERSONNEL TO OCI UNITS

OCI UNIT	T/O Prof/Clerical	ON DUTY Prof/Cler	TDY OR SPECIAL	RECRUITED	VACANCIES
Research Production Staff			1 GS-7 Maternity leave	None	
Intell Information Staff			None	None	
Administrative Staff			None	None	
Sino-Soviet Bloc Area/ General Division/Sino-Soviet Research Staff			1/0 1GS-10 on TDY Military School	1/0	
Western Europe Division/ Europe Research Branch			1 Oct.'62.	1/0/	
Latin America Division/ Latin America Research Br.			None	3/0	
Far East Division/ Asia Research Branch			None	5/0	
Near East Division/ Near East Research Branch			1 GS-13 LWOP 1 yr Nov 62 1 FSO-4 from State on de- tail until Nov.'63	1/0	
Africa Division/ Africa Research Branch			None	None	
Total Personnel				11/0	

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REASSIGNMENT OF OBI/D/RS POSITIONS AND PERSONNEL

1. a. Positions to be reallocated to other Offices:

O/DD/I 5 positions  
 ONE 6 positions  
 OBI 4 positions  
 25X1A OCI 2 positions

b. Personnel to be reassigned to other Offices:

25X1A [REDACTED] (GS-15) to OCI/Military Division  
 [REDACTED] (GS-15) to OBI/Editorial Division  
 [REDACTED] (GS-13) to OBI/Editorial Division  
 25X1A [REDACTED] (GS-5) to OBI/OAD  
 [REDACTED] (GS-4) to OBI/Editorial Division  
 [REDACTED] (GS-4) to OBI/Editorial Division 25X9  
 Total 6

2. Assignment of Remaining [REDACTED] to Research Units in OCI

- ✓ a. Research Production Staff/OCI T/O 4 Prof/1 Clerical  
 25X1A Chief, GS-15 [REDACTED] (GS-14)  
 Deputy Chief, GS-14 [REDACTED]  
 Int. Off. GS-13 [REDACTED] (GS-13) 25X1A 25X1A  
 Int. Off. GS-13 [REDACTED]  
 25X1A Secretary, GS-7 [REDACTED] (GS-7) to be on maternity leave Oct to Feb  
 [REDACTED] (GS-4)  
 ✓ b. Administrative Staff/OCI 25X1A  
 Administrative Assistant GS-11 [REDACTED] (GS-10)  
 ✓ c. Intelligence Information Staff/OCI 25X1A  
 Information Disseminator GS-9 [REDACTED] (GS-7)  
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 ✓ d. Sino-Soviet Bloc Area/ Sino-Soviet Research Staff



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OFFICE OF BASIC INTELLIGENCE

RESEARCH DIVISION

BRANCH STRUCTURE AND AREAS OF RESPONSIBILITY

1. The mission of the Research Division, OBI, is to produce basic political, economic, and sociological intelligence for the National Intelligence Survey. The production responsibilities of the Research Division, OBI, are worldwide in scope, except that economic production is limited to non-Bloc areas.

2. To accomplish its mission, the Research Division, OBI, is organized into six branches with areas of responsibility as follows:

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USIB-D-51.1/3  
29 January 1963

UNITED STATES INTELLIGENCE BOARD

MEMORANDUM FOR THE UNITED STATES INTELLIGENCE BOARD

SUBJECT : Review of NIS Program - Interim Report

REFERENCES : (a) USIB-D-51.1/1, 14 November 1962  
(b) USIB-M-245, 21 November 1962, item 5.b.

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1. An interim report on the subject, prepared by the Coordination Staff pursuant to reference (b), is submitted for consideration by USIB of the recommendations contained in paragraph 5 of [REDACTED] memorandum for the Chairman, USIB, in Tab A hereto.

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2. [REDACTED] in transmitting this report, has requested that its interim nature be stressed, especially the Summary of Preliminary Findings in paragraph 4 of his memorandum and the related Attachment A thereto which are both subject to further review and revision in the preparation of subsequent reports to USIB. He also wishes to emphasize that, if USIB approves the recommendations in this interim report, it should be understood that the agencies responsible for the NIS Program under existing directives would thereby be authorized to adapt current production of individual NIS to conform with the principles set forth in paragraph 5, a., without awaiting completion of the general revision of the program as envisioned in paragraph 5, b.

USIB Action Requested:

3. Board members are requested to communicate to the Secretariat (through return of Tab B hereto by close of business 13 February) either their concurrence in or other views on the recommendations in paragraph 5 of Tab A.

*James S. Lay, Jr.*  
JAMES S. LAY, JR.  
Executive Secretary

Attachment

*Recd of USIB action  
attached.*

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*D-51.1/4, 15 Apr 63*

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